

Recovery Governance Workshop: Preparedness for Recovery and Institutional Arrangements

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Key Themes of Governance Workgroup

- The Importance of Planning and Preparation for Recovery and the possibility for such preparation
- The Need to Develop an Institutional and Legislative Framework or Frameworks as part of the above process.
- The Preference for Utilising (and Building Upon) upon Existing Institutions and Structures in the Recovery phase.
- The Importance of Continuity
- Success was notable where Co-operation was evident
- The Importance of Connection with the Community



Planning and Preparation

- Successes were evidence when planning for recovery had occurred
 - Orion, Urban Development Strategy planning
- Failures were evident where lack of planning evident
 - Lack of Recovery planning meant institutional decisions taken in the midst of response and recovery



Institutional and Legal Framework

- Consensus around need for institutional structure for recovery
 - Can increase clarity around the Recovery process
- BUT CERA problematic
 - Lack of Cross-Parliamentary Agreement
 - Lack of Culture Openness
 - Confusion between role of CCC and Minister/CERA
 - Was Department the best model?
- SCIRT
 - Generally Supported
 - But piecemeal planning problematic



Existing Institutional Structures

- Involvement of Ngai Tahu
 - A positive development using embedded Iwi structures
- Many Recovery successes came from small groups
 - Not linked to formal recovery strategy
- Generally not something done well in Christchurch
 - New Central government authorities
 - CERA/CCDU
 - Increased transaction costs
 - Wasted local networks
 - Creates disconnect with community



Co-operation, Continuity and Connection

- Co-operation
 - Pre-existing relationships were key to many successes
 - Pre-existing structures – didn't necessarily work
- Continuity
 - Prioritisation of outcomes
 - Community focussed projects
 - Wage Subsidy
 - School and University Continuity
- Connection
 - Positives: Share an Idea, Allright?
 - Generally Community felt left behind by Recovery
 - Perception of closed culture at CERA



Preparedness for Recovery: Key Insights

- Planning and Preparation
 - Possible and Essential
 - Legislation and Regulatory Framework should not be built “on the hoof”
 - Issues around CCC’s 2010 response and role of CERA raise wider questions about role of local government in New Zealand’s constitutional system
- Pre-Event Institutional Framework
 - Support for Non-Departmental Model (Agency?)
 - Include Local government
 - Utilise existing institutions and agencies as far as possible
 - Connect with existing community and local entities
 - Central government involvement but not control is crucial for everyone
- Recovery is not an Emergency

